

**Company announcement 8/2009**

6 May 2009

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## **Interim results as at 31 March 2009**

### **Carlsberg on-track to achieve full year guidance**

- Strong performance in Q1 in line with management's expectations. Carlsberg remains focused on reducing costs to offset the impact of the current challenging and uncertain market environment.
- Beer volumes increased by 34% to 22.6m hl for the quarter (16.8m hl in Q1 2008). Organic beer volume declined by 5% while acquisitions contributed 39%. The Asian business delivered high single-digit organic volume growth while organic volumes declined in Eastern Europe and Northern & Western Europe. In Northern & Western Europe Q1 development was negatively affected by Easter falling in Q2 this year.
- Q1 net revenue increased by 25% to DKK 11.8bn (DKK 9.4bn in Q1 2008). Organic net revenue growth was +1% (-6% in DKK). The price increases implemented in 2008 and early 2009 together with a greater focus on value management have driven a positive price effect for beer of +8% year on year ('yoy') in Q1. The mix effect was flat yoy.
- Carlsberg gained market shares in Eastern Europe and Asia and held overall market share in Northern & Western Europe, supported by focused brands and marketing spend.
- Group operating profit increased to DKK 788m (DKK 388m in Q1 2008). In the beverage activities organic operating profit growth was 34% (+23% in DKK). The strong organic profit growth was due to the accelerated efficiency improvements across the whole group. In Northern & Western Europe the accelerated efficiency improvements will be visible in profits in the coming quarters, while the Eastern European business already has delivered visible efficiency improvements in Q1.
- Group operating margin increased to 6.7% for Q1 (4.1% in Q1 2008). The margin improvement was driven by acquisition synergies and efficiency improvements in general.

- Carlsberg has improved cash flow in Q1, in this traditionally small and cash negative quarter, despite the increased scale of the business following the S&N acquisition. This was driven by higher profits, improved working capital efficiency and lower capital expenditure. Free cash flow was DKK -1.1bn (DKK -2.8bn in Q1 2008).
- Net debt at the end of Q1 was DKK 45.8bn compared to DKK 44.2bn at end of 2008.
- The integration of the S&N assets is on track and synergies are coming through as expected.
- Carlsberg confirms its underlying assumptions and the full-year outlook:
  - Net revenue of around DKK 63bn.
  - Operating profit of at least DKK 9bn.
  - Net profit of at least DKK 3.5bn.
  - Free cash flow of at least DKK 6bn.
  - Operating capital expenditures of less than DKK 3.75bn.
  - Net interest-bearing debt to EBITDA ratio of around 3x.

Commenting on the results, CEO Jorgen Buhl Rasmussen said: "In the traditionally small first quarter of the year, we have continued to focus on reducing costs and improving efficiency to protect earnings and improve cash flow. Our Q1 performance was in line with our expectations in a market environment that was as challenging as anticipated, and we remain on track to achieve our full year guidance. We are well prepared for the challenges ahead, and will continue to monitor and manage the business carefully and balance the need for cost reductions while pursuing our long-term growth plans."

*Carlsberg will present the financial statements at a conference call for analysts and investors today at 9.30 am CET (8.30 am GMT). The conference call will refer to a slide deck, which will be available beforehand at [www.carlsberggroup.com](http://www.carlsberggroup.com).*

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## KEY FIGURES AND FINANCIAL RATIOS

DKK million		Q1 2009	Q1 2008	2008
<b>Total sales volumes (million hl)</b>				
Beer		25.1	23.7	126.8
Other beverages		4.6	4.6	22.3
<b>Income statement</b>				
Net revenue		11,786	9,436	59,944
Operating profit before special items		788	388	7,979
Special items, net		-107	-37	-1,641
Financial items, net		-904	-470	-3,456
Corporation tax		65	32	324
Consolidated profit		-158	-87	3,206
Attributable to:				
Minority interests		54	42	575
Shareholders in Carlsberg A/S		-212	-129	2,631
<b>Balance sheet</b>				
Total assets		139,132	62,759	143,306
Invested capital		116,104	46,059	119,326
Interest-bearing debt, net		45,839	22,652	44,156
Equity, shareholders in Carlsberg A/S		51,402	17,272	55,521
<b>Cash flow</b>				
Cash flow from operating activities		-233	-688	7,812
Cash flow from investing activities		-846	-2,096	-57,153
Free cash flow		-1,079	-2,784	-49,341
<b>Financial ratios</b>				
Operating margin	%	6.7	4.1	13.3
Return on average invested capital (ROIC)	%	7.3	11.5	8.2
Equity ratio	%	40.4	29.6	42.4
Debt/equity ratio (financial gearing)	x	0.8	1.2	0.7
Interest cover	x	0.9	0.8	2.3
<b>Stock market ratios*</b>				
Earnings per share (EPS)	DKK	-1.4	-1.4	22.2
Cash flow from operating activities per share (CFPS)	DKK	-1.5	-7.3	65.8
Free cash flow per share (FCFPS)	DKK	-7.1	-29.5	-415.4
Share price (B-shares)	DKK	230	488	171
Number of shares (period-end)	1,000	152,554	76,278	152,554
Number of shares (average, excl. treasury shares)	1,000	152,554	94,455	118,778

\* Adjusted for bonus factor from rights issue in June 2008 in accordance with IAS 33.

## **BUSINESS DEVELOPMENT**

Organic beer volume growth for the Group was -5% yoy for Q1. Including acquisitions beer volumes increased by 34% to 22.6m hl (16.8m hl in Q1 2008). Pro rata volumes of other beverages increased to 4.1m hl (3.9m hl in Q1 2008).

Net revenue for the quarter increased by 25% to DKK 11,786m (DKK 9,436m in Q1 2008). This growth was driven by three elements: organic growth of 1% (consisting of total volume growth of -5%, price of 6% and mix of 0%), currency impact of -6% and acquisition impact of 30%.

The positive price effect was driven by price increases implemented across the Group during 2008 and in several markets in early 2009 and through strong focus on portfolio and value management. In addition, whilst taking advantage of lower media costs in several markets Carlsberg maintained a focused marketing spend supporting our key brands and activities.

Group operating profit increased by 102% to DKK 788m (DKK 388m in Q1 2008). Organic operating profit growth was 23%, currency impact was -12% and acquisitions contributed with 91%. Operating profit for the beverages activities was DKK 821m (DKK 381m in Q1 2008) with organic growth of 34% (+23% in DKK).

### **Protecting earnings and improving cash flow**

In Q1 Carlsberg accelerated the efforts of mitigating the impact from the challenging trading environment through internal measures. Throughout the Group there has been an intense focus on strong execution and cost control with the aim of protecting earnings and improving cash flow during 2009.

In Eastern Europe execution of these efficiency improvements had a direct positive effect in Q1 resulting in strong organic operating profit growth of 66% (+40% in DKK). The initiatives in Northern & Western Europe have been executed as well and benefits from these initiatives will come through gradually over the year.

Likewise, the efforts across the whole Group to increase cash flow in 2009 are on-track. These measures include the improved operational performance coupled with lower capital investments and improved working capital management.

### **Unchanged earnings expectations**

The Group's performance in Q1 2009 was in line with expectations. The market environment remains challenging but Carlsberg was well-prepared entering 2009 and has continued the execution of cost reduction initiatives throughout the whole Group during the quarter. Reflecting the Group's progress in the first quarter, Carlsberg reiterates all major assumptions and outlook for the year as announced at the full year 2008 results in February.

The key assumptions for this year's outlook are:

- An average EUR/RUB rate of 47
- Contracting beer markets in Northern & Western Europe
- A modest decline in the Russian beer market
- Rapid implementation of cost reduction measures throughout the group

Based on these assumptions Carlsberg expects the following outlook for the full year:

- Net revenue of around DKK 63bn corresponding to flat growth in DKK when adjusting for acquisitions
- Operating profit of at least DKK 9bn corresponding to an organic growth in excess of 12%
- Net profit of at least DKK 3.5bn
- Free cash flow of at least DKK 6bn
- Operating capital expenditures of less than DKK 3.75bn
- Net interest-bearing debt to EBITDA ratio of around 3:1.

If the market environment were to deteriorate from the position today and what Carlsberg currently expect, the Group has contingency plans in place, to mitigate the financial impact of such development.

#### NORTHERN & WESTERN EUROPE

DKK million	Q1 2009	Q1 2008	Change (%)	2008
Beer sales (million hl)	9.7	8.7	12.0	51.0
Net revenue	7,200	6,633	8.5	37,128
Operating profit	140	135	3.5	3,953
Operating margin (%)	1.9	2.0	-0.1	10.6

In Northern & Western Europe, the development of individual beer markets varied. Overall, the regional beer market declined by approximately 8% in Q1. In certain markets, Easter falling in Q2 rather than in Q1 in 2008 had a noticeable effect on earnings in what traditionally is a small financial quarter.

Carlsberg organic beer volumes declined by 8% in Q1 with overall stable market share for the region. Reported beer volumes increased by 12% to 9.7m hl (8.7m hl in Q1 2008) due to acquisitions.

Price increases mitigated some of the negative volume impact and organic net revenue development was -3% for the region. Reported net revenue for beer increased by 15% (-8% volumes, +5% price, 0% mix, -5% currency and 23% from acquisitions). The increase in net revenue pr hl beer was driven by the price increases carried out during 2008 and in the beginning of 2009 as well as strong focus on value management.

Gross margins for the region declined due to higher input costs and a negative channel mix from on-trade to off-trade. In absolute terms the higher input costs were covered by price increases.

The Group continues to see no material trading-up or trading-down between beer segments across markets in the region.

Carlsberg continued to launch new products across its markets. Kronenbourg and 1664 have been re-launched in France as part of the commercial restructuring plan in the French operations. Benefits from this complete re-launch are expected more towards the second half of the year. Somersby cider was introduced in Sweden and Norway and there were Somersby line extensions in Denmark. In Sweden an organic Falcon lager was introduced and Okocim was re-launched in Poland.

Operating profit increased by 3% to DKK 140m (DKK 135m in Q1 2008). The organic operating profit decline was DKK 66m affected negatively by lower volumes as a result of the timing of Easter whilst price increases have mitigated increased input costs. Carlsberg has been aggressively cutting costs in all markets and improving efficiency during the quarter. As most initiatives were implemented during the quarter or late last year, they have not yet had a material impact on regional profits, but will show through in the coming quarters.

## EASTERN EUROPE

DKK million	Q1 2009	Q1 2008	Change (%)	2008
Beer sales (million hl)	10.0	5.6	77.7	46.8
Net revenue	3,466	1,972	75.8	19,137
Operating profit	695	285	144.3	4,109
Operating margin (%)	20.1	14.4	5.7	21.5

Total beer volumes in Eastern Europe increased by 78% while organic beer volumes declined by 5%. Beer volumes in Russia and the Ukraine declined by 5% for the quarter.

The Russian market declined by 7% for the first quarter whilst Baltika grew its market share in Russia to a strong 39.9% compared to 38.4% for full-year 2008 (38.4% in the first quarter 2008) and continues to be the market leader across all categories driven by a superior brand portfolio and the strongest route to market with an integrated production, logistics and distribution set-up.

Organic net revenue growth was 7% for the region with price and mix development of +12% more than off-setting lower volumes.

In Russia, there was a positive price effect of 11% and mix effect of -2% which primarily is driven by packaging mix within brands. The higher price per hl was driven by price increases and improved portfolio management. As expected, the trading-up trend between beer segments has not continued but neither did Baltika see any pronounced tendency of trading-down in the quarter.

Carlsberg still expects the Russian market to decline around 2% for the full year reflecting easier comparables in the second half of the year. Nevertheless, Carlsberg anticipates that Baltika will

maintain volumes compared to 2008. Carlsberg's expectations on combined pricing and mix for the Russian market for the year also remain unchanged.

At the beginning of April, Baltika launched its own kvass product (traditional Russian non-alcoholic beverage) in the Russian market. This unique product is the first nationwide non-alcoholic beverage in the Baltika product portfolio.

The region delivered strong organic operating profit growth of 66% (+40% in DKK) and including acquisitions reported operating profit was DKK 695m (DKK 285m in Q1 2008). Both gross margins and operating margins for the region improved considerably driven by price and portfolio improvements, lower input costs, accelerated efficiency improvements and synergies. Baltika in particular did well due to synergies and efficiency improvements which had a very positive impact on earnings. Baltika delivered record Q1 operating margins. The operating margin for the region increased by 570bp yoy to 20.1% (excluding the effect of PPA, the operating margin would have been 21.9% for Q1 2009, or +750bp).

## ASIA

DKK million	Q1 2009	Q1 2008	Change (%)	2008
Beer sales (million hl)	2.9	2.5	13.5	11.5
Net revenue	1,074	811	32.5	3,555
Operating profit	155	124	24.7	511
Operating margin (%)	14.4	15.3	-0.9	14.4

The Asian business continued to grow in Q1 achieving 9% organic beer volume growth. Including acquisitions, beer volumes increased by 13%.

The Chinese business delivered double-digit volume growth driven both by the Carlsberg Chill brand and growth in Western China. The overall market growth in Western China is above average for total China by several percentage points.

In Indochina (Vietnam, Laos and Cambodia) volume growth was in the high single-digits and Carlsberg gained market share across all markets. Volumes in Malaysia were affected negatively by an earlier Chinese New Year in 2009 compared to 2008, i.e. stock building in December 2008.

Organic net revenue growth was 18% (32% in DKK). Carlsberg continued to see volume growth in the quarter, with better pricing and a positive mix for the region.

Operating profit increased by 25% to DKK 155m with organic growth of 9%. The Chinese business is a major profit driver for the region. The 90bp yoy operating margin contraction was driven by above-average growth in the lower-margin markets in the region. This is also reflected by a high single-digit increase in the average operating profit per hl for the region.

## **CENTRAL COSTS (NOT ALLOCATED)**

Central costs declined to DKK 158m (DKK 165m in Q1 2008) for the quarter. These costs are incurred for ongoing support of the Group's overall operations and development and driving Excellence Programmes, including in particular costs of running the headquarters and costs for central marketing, including sponsorships.

## **OTHER ACTIVITIES**

In addition to beverage activities, Carlsberg has interests in the sale of real estate, primarily at its former brewery sites, and the operation of the Carlsberg Research Centre. Real estate gains were as expected insignificant in Q1 2009, and all in all these activities generated operating profit of DKK -33m against DKK 7m in Q1 2008.

Monetising the value of redundant assets, including brewery sites which are no longer used in operations, remains an important focus to provide additional capital to the Group and enhance return on invested capital.

## **COMMENTS ON THE FINANCIAL STATEMENTS**

### **ACCOUNTING POLICIES**

The present interim report has been prepared in accordance with IAS 34 Interim Financial Reporting, as adopted by the EU, and additional Danish regulations governing presentation of interim reports by listed companies.

The interim report has been prepared using the same accounting policies as the Annual Report for 2008.

IAS 1 "Presentation of Financial Statements" has been implemented from 1 January 2009 changing the presentation of Statement of recognised income and expenses for the year. The implementation has not changed measurement and recognition.

### **INCOME STATEMENT**

Net revenue totalled DKK 11,786m in the first quarter of 2009 (DKK 9,436m in the first quarter of 2008), an increase of 25% compared to the same period of 2008. Organic development was up by 1% compared to 2008, net acquisitions accounted for DKK 2,882m, while exchange rate movements had a negative impact of DKK -609m (-6%). Organic revenue development reflects a positive price/mix trend in Northern & Western Europe and Eastern Europe and continued strong volume and positive price/mix in Asia.

Gross profit amounted to DKK 5,408m (DKK 4,417m in the first quarter of 2008), with net acquired activities representing DKK 1,266m of the increase. Organic gross profit growth was



DKK -6m, mainly due to negative volume development. Higher sales prices compensated for increasing input costs and consequently gross profit per hl in local currencies increased. The gross margin declined by approximately 90bp to 45.9%.

Sales and distribution expenses were DKK 3,677m, an increase of DKK 373m compared to the first quarter of 2008. Net acquired activities represented DKK 728m and organic development DKK -355m of the increase. Administrative expenses amounted to DKK -969m (DKK -784 in the first quarter of 2008) with acquired activities accounting for DKK 186m. The total development was driven by accelerated efficiency programmes and lower media cost.

Other operating income, net, was DKK 15m (DKK 47 in the first quarter of 2008). The Group's share of the net profit of associates was DKK 11m against DKK 12m in 2008.

Operating profit before special items was DKK 788m against DKK 388m in the first quarter of 2008. Beverage activities generated a profit of DKK 821m, an increase of DKK 440m. Net acquired activities represented DKK 356m of the increase while organic growth was DKK 84m. The positive development was attributable to higher profits in Eastern Europe and Asia. The beverage activities achieved an operating margin of 7.0%, +300bp compared to same period in 2008, as a result of transaction synergies and accelerated efficiency programmes.

Net special items amounted to DKK -107m against DKK -37m in the first quarter of 2008, and relate to costs in connection with the restructuring measures implemented across the Group.

Net financial items amounted to DKK -904m against DKK -470m in the first quarter of 2008. Interest costs accounted for DKK -595m, compared with DKK -300m in 2008 and are attributable to the higher level of debt due to the acquisition of part of the activities from S&N. Other net financial items were DKK -309m (DKK -170m in 2008). The change is due to the inefficient part of the currency options acquired to hedge GBP exposure on the S&N transaction recognised in the first quarter of 2008 (DKK -110m) offset by net foreign exchange losses caused by the continued devaluations in Eastern Europe in January 2009.

Tax totalled DKK +65m against DKK +32m last year.

Consolidated profit was DKK -158m, against DKK -87m in the same period last year.

Carlsberg's share of net profit was DKK -212m, against DKK -129m in the same period last year.

## **BALANCE SHEET**

At 31 March 2009, Carlsberg had total assets of DKK 139,132m (DKK 143,306m at 31 December 2008). The decrease primarily relates to foreign exchange impact mainly from Russia.

## Assets

Intangible assets totalled DKK 81,421m against DKK 84,678m at 31 December 2008. The decrease is related to foreign exchange impact.

Property, plant and equipment totalled DKK 32,976m (DKK 34,043m at 31 December 2008). The decrease of DKK 1,067m is driven by reduced CAPEX and foreign exchange adjustments.

Financial assets amounted to DKK 5,709m (DKK 5,305m at 31 December 2008), primarily as a result of an increase in financial receivables.

Current assets totalled DKK 18,879m against DKK 19,118m at 31 December 2008, a decrease of DKK 239m.

## Liabilities

Total equity was DKK 56,258m, of which DKK 4,856m can be attributed to minority interests and DKK 51,402m to shareholders in Carlsberg A/S. The decrease in equity compared to 31 December 2008 of DKK 4,493m is due to foreign exchange adjustments of approximately DKK 3,761m, profit for the period, DKK -158m and payment of dividends to shareholders, DKK 536m.

Total liabilities were DKK 82,874m (DKK 82,555m at 31 December 2008). Current liabilities were DKK 24,506m (DKK 25,600m at 31 December 2008).

## CASH FLOW

Cash flow from operating activities in the first quarter of 2009 was DKK -233m against DKK -688m for the same period of 2008. Operating profit before depreciation and amortisation was DKK 1,715m against DKK 1,086m in 2008.

The change in working capital was DKK -1,253m (DKK -1,072m in 2008). Net working capital to sales was 25% at the end of Q1 2009 compared to 35% at the end of Q1 2008 reflecting the intensified management focus on initiatives to improve working capital efficiency.

Paid net interest etc. amounted to DKK -506m against DKK -467m for the same period of 2008, which mainly reflects higher financing costs due to the S&N transaction.

Cash flow from investing activities was DKK -846m against DKK -2,096m in the first three months of 2008. The decrease is essentially attributed to the planned reduction of capital expenditures of DKK -598m (-49%) compared to the first quarter of 2008 and a change in financial investments of DKK +725m which is explained by prepayments and hedging instruments relating to the acquired activities of S&N in the first quarter of 2008.

Consequently, free cash flow was DKK -1,079m against DKK -2,784m for 2008.

## FINANCING

At 31 March 2009, the gross interest-bearing debt amounted to DKK 50,344bn and net interest-bearing debt amounted to DKK 45,839m. The difference of DKK 4,505bn is other interest-bearing assets, including DKK 3,034bn in cash and cash equivalents.

Of the gross interest-bearing debt, 90% (DKK 45,377bn) is long term, i.e. with maturity more than one year from 31 March 2009, and consists primarily of facilities in EUR.

Committed credit facilities are more than sufficient to refinance maturing short-term debt.

Approximately 55% is fixed interest (fixed-interest period exceeding one year).

## FINANCIAL CALENDAR FOR THE FINANCIAL YEAR 2009

The financial year follows the calendar year, and the following schedule has been set:

5 August 2009	Interim results for Q2 2009
4 November 2009	Interim results for Q3 2009

Carlsberg's communication with investors, analysts and the press is subject to special restrictions during a four-week period prior to the publication of quarterly and annual financial statements.

## DISCLAIMER

The forward-looking statements, including forecasts on sales and earnings performance, reflect management's current expectations based on information available at the date of this document, and are subject to risks and uncertainty. Such statements are made on the basis of assumptions and expectations which the Company believes to be reasonable at this time, but which may prove to be erroneous. Many factors, some of which will be beyond management's control, may cause actual developments to differ materially from the expectations expressed. Such factors include, but are not limited to, economic and political uncertainty (including developments in interest rates and exchange rates), financial and regulatory developments, changes in demand for the Group's products, competition from other breweries, the availability and pricing of raw materials and packaging materials, price reductions resulting from market-driven price reductions, market acceptance of new products, launches of rival products, stipulation of market values in the opening balance of the acquired companies, litigations, and other unforeseen factors. Should one or more of these risks or uncertainties materialise, or should any underlying assumptions prove incorrect, actual outcomes may vary materially from those indicated.

Carlsberg assumes no obligation to update or revise such forward-looking statements or to update the reasons for which actual results could differ materially from those anticipated in such forward-looking statements except when required by law.

## MANAGEMENT STATEMENT

The Board of Directors and the Executive Board have discussed and approved the interim report of the Carlsberg Group for the period 1 January – 31 March 2009.

The interim report which has not been audited or reviewed by the Company's auditor has been prepared in accordance with IAS 34 Interim Financial Reporting, as adopted by the EU, and additional Danish interim reporting requirements for listed companies.

In our opinion, the interim report gives a true and fair view of the Carlsberg Group's assets, liabilities and financial position at 31 March 2009, and of the results of the Carlsberg Group's operations and cash flow for the period 1 January – 31 March 2009.

Further, in our opinion the management's review (p. 1-11) gives a true and fair review of the development in the Group's operations and financial matters, the result of the Carlsberg Group for the period and the financial position as a whole, and describes the significant risks and uncertainties pertaining to the Group.

**Copenhagen, 6 May 2009**

Executive Board of Carlsberg A/S

Jørgen Buhl Rasmussen                      Jørn P. Jensen

Board of Directors of Carlsberg A/S

Povl Krogsgaard-Larsen Chairman	Jess Søderberg Deputy Chairman	Hans Andersen
Flemming Besenbacher	Hanne Buch-Larsen	Richard Burrows
Kees van der Graaf	Niels Kærgård	Axel Michelsen
Erik Dedenroth Olsen	Bent Ole Petersen	Per Øhrgaard

## FINANCIAL STATEMENT

	Income statement
	Statement of comprehensive income
	Statement of financial position
	Statement of changes in equity
	Statement of cash flows
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Note 2	Segment reporting by activity
Note 3	Segment reporting by quarter
Note 4	Special items
Note 5	Borrowings and facilities
Note 6	Net interest-bearing debt
Note 7	Acquisition of entities

This statement is available in Danish and English. In the event of any discrepancy between the two versions, the Danish version shall prevail.

The Carlsberg Group is one of the leading brewery groups in the world, with a large portfolio of beer and soft drinks brands. Its flagship brand – Carlsberg – is one of the fastest growing and best-known beer brands in the world. More than 45,000 people work for the Carlsberg Group, and its products are sold in more than 150 markets. In 2008 the Carlsberg Group sold more than 125 million hectolitres of beer, which is about 103 million bottles of beer a day.

Find out more at [www.carlsberggroup.com](http://www.carlsberggroup.com).

## INCOME STATEMENT

DKK million	Q1 2009	Q1 2008	2008
Net revenue	11,786	9,436	59,944
Cost of sales	-6,378	-5,019	-31,248
Gross profit	5,408	4,417	28,696
Sales and distribution expenses	-3,677	-3,304	-17,592
Administrative expenses	-969	-784	-3,934
Other operating income, net	15	47	728
Share of profit after tax, associates	11	12	81
Operating profit before special items	788	388	7,979
Special items, net	-107	-37	-1,641
Financial income	410	158	1,310
Financial expenses	-1,314	-628	-4,766
Profit before tax	-223	-119	2,882
Corporation tax	65	32	324
Consolidated profit	-158	-87	3,206
Profit attributable to:			
Minority interests	54	42	575
Shareholders in Carlsberg A/S	-212	-129	2,631
Earnings per share*	-1.4	-1.4	22.2
Earnings per share, diluted*	-1.4	-1.4	22.2

\* Adjusted for bonus factor from right issue in June 2008 in accordance with IAS 33, excl. number of shares period-end

## STATEMENT OF COMPREHENSIVE INCOME

DKK million	Q1 2009	Q1 2008	2008
Profit for the period	-158	-87	3,206
Other comprehensive income:			
Foreign exchange adjustments of foreign entities	-3,761	-361	-7,515
Value adjustments of hedging instruments	-62	-631	-1,552
Value adjustments of securities	-	-23	-54
Retirement benefit obligations	6	-10	-46
Share-based payment	11	5	31
Value adjustment of step acquisition of subsidiaries	-	-	14,810
Other	-	-2	-9
Tax on other comprehensive income	25	191	335
Other comprehensive income	-3,781	-831	6,000
Total comprehensive income	-3,939	-918	9,206
Total comprehensive income attributable to:			
Minority interests	-354	-20	1,788
Shareholders in Carlsberg A/S	-3,585	-898	7,418

## STATEMENT OF FINANCIAL POSITION

DKK million	31 Mar. 2009	31 Mar. 2008	31 Dec 2008
<b>Assets</b>			
Intangible assets	81,421	21,126	84,678
Property, plant and equipment	32,976	22,245	34,043
Financial assets	5,709	3,024	5,305
<b>Total non-current assets</b>	<b>120,106</b>	<b>46,395</b>	<b>124,026</b>
Inventories and trade receivables	11,696	10,500	11,686
Other receivables etc.	4,149	3,592	4,575
Cash and cash equivalents	3,034	2,239	2,857
<b>Total current assets</b>	<b>18,879</b>	<b>16,331</b>	<b>19,118</b>
Assets held for sale	147	33	162
<b>Total assets</b>	<b>139,132</b>	<b>62,759</b>	<b>143,306</b>
<b>Equity and liabilities</b>			
Equity, shareholders in Carlsberg A/S	51,402	17,272	55,521
Minority interests	4,856	1,298	5,230
<b>Total equity</b>	<b>56,258</b>	<b>18,570</b>	<b>60,751</b>
Borrowings	45,377	22,086	43,230
Deferred tax, retirement benefit obligations etc.	12,624	4,574	13,357
<b>Total non-current liabilities</b>	<b>58,001</b>	<b>26,660</b>	<b>56,587</b>
Borrowings	4,967	4,390	5,291
Trade payables	6,657	5,469	7,993
Deposits on returnable bottles and crates	1,380	1,096	1,455
Other current liabilities	11,502	6,574	10,861
<b>Total current liabilities</b>	<b>24,506</b>	<b>17,529</b>	<b>25,600</b>
Liabilities associated with assets held for sale	367	-	368
<b>Total equity and liabilities</b>	<b>139,132</b>	<b>62,759</b>	<b>143,306</b>



**STATEMENT OF CHANGES IN EQUITY**

DKK million	Shareholders in Carlsberg A/S						31 March 2009	
	Share capital	Currency translation	Fair value adjustments	Retained earnings	Total reserves	Total capital and reserves	Minority interests	Total Equity
	Equity at 1 January 2009	3,051	-6,700	-1,539	60,709	52,470	55,521	5,230
Total comprehensive income for the period	-	-2,909	-481	-195	-3,585	-3,585	-354	-3,939
Dividends paid to shareholders	-	-	-	-534	-534	-534	-2	-536
Acquisition of minority interests and entities	-	-	-	-	-	-	-18	-18
Total changes in equity	-	-2,909	-481	-729	-4,119	-4,119	-374	-4,493
Equity at 31 March 2009	3,051	-9,609	-2,020	59,980	48,351	51,402	4,856	56,258

DKK million	Shareholders in Carlsberg A/S						31 March 2008	
	Share capital	Currency translation	Fair value adjustments	Retained earnings	Total reserves	Total capital and reserves	Minority interests	Total Equity
	Equity at 1 January 2008	1,526	-170	67	17,198	17,095	18,621	1,323
Total comprehensive income for the period	-	-356	-408	-134	-898	-898	-20	-918
Acquisition/disposal of treasury shares	-	-	-	7	7	7	-	7
Dividends paid to shareholders	-	-	-	-458	-458	-458	5	-453
Acquisition of minority interests and entities	-	-	-	-	-	-	-10	-10
Total changes in equity	-	-356	-408	-585	-1,349	-1,349	-25	-1,374
Equity at 31 March 2008	1,526	-526	-341	16,613	15,746	17,272	1,298	18,570

## STATEMENT OF CASH FLOWS

DKK million	Q1 2009	Q1 2008	2008
Operating profit before special items	788	388	7,979
Adjustment for depreciation, amortisation and impairment losses	927	698	3,631
Operating profit before depreciation, amortisation and impairment losses <sup>1</sup>	1,715	1,086	11,610
Adjustment for other non-cash items	133	-9	-604
Change in working capital <sup>2</sup>	-1,253	-1,072	1,556
Restructuring costs paid	-220	-71	-482
Interest etc. received	50	54	256
Interest etc. paid	-556	-521	-3,010
Corporation tax paid	-102	-155	-1,514
Cash flow from operating activities	-233	-688	7,812
Acquisition of property, plant and equipment and intangible assets	-634	-1,232	-5,292
Disposal of property, plant and equipment and intangible assets	23	28	374
Change in trade loans	-147	-104	-290
Total operational investments	-758	-1,308	-5,208
Acquisition and disposal of entities, net	-8	-725	-51,444
Acquisition of financial assets <sup>3</sup>	-16	-8	-1,248
Disposal of financial assets	43	35	39
Change in financial receivables	28	-14	427
Dividends received	5	2	75
Total financial investments	52	-710	-52,151
Other investments in property, plant and equipment	-146	-148	-1,117
Disposal of other property, plant and equipment	6	70	1,323
Total other activities <sup>4</sup>	-140	-78	206
Cash flow from investing activities	-846	-2,096	-57,153
<b>Free cash flow</b>	<b>-1,079</b>	<b>-2,784</b>	<b>-49,341</b>
Shareholders in Carlsberg A/S	-534	-451	29,482
Minority interests	-56	-66	-549
External financing <sup>5</sup>	1,986	3,282	21,151
Cash flow from financing activities	1,396	2,765	50,084
Net cash flow	317	-19	743
Cash and cash equivalents at beginning of period	2,065	1,351	1,351
Currency translation adjustments	92	-32	-29
Cash and cash equivalents at period-end <sup>6</sup>	2,474	1,300	2,065

<sup>1</sup> Impairment losses excluding those reported in Special items.

<sup>2</sup> 2008 FY includes DKK 1,065 million received from the license agreement with The Coca-Cola Company in June 2008.

<sup>3</sup> 2008 FY includes costs of hedging instruments acquired prior to the acquisition of S&N .

<sup>4</sup> Other activities cover real estate and assets under construction, separate from beverage activities, including costs of construction contracts.

<sup>5</sup> 2008 FY includes loan raised for the financing of the the acquisition from S&N and repayment of parts of the loan following the capital increase.

<sup>6</sup> Cash and cash equivalent less bank overdrafts

## NOTE 1

### Segment reporting by region (beverages)

DKK million	Q1 2009	Q1 2008	2008
<b>Beer sales (pro rata, million hl)</b>			
Northern & Western Europe	9.7	8.7	51.0
Eastern Europe	10.0	5.6	46.8
Asia	2.9	2.5	11.5
Total	22.6	16.8	109.3
<b>Net revenue (DKK million)</b>			
Northern & Western Europe	7,200	6,633	37,128
Eastern Europe	3,466	1,972	19,137
Asia	1,074	811	3,555
Not allocated	46	20	124
Beverages, total	11,786	9,436	59,944
<b>Operating profit before depreciation, amortisation and special items (EBITDA - DKK million)</b>			
Northern & Western Europe	662	613	6,081
Eastern Europe	1,025	449	5,348
Asia	207	163	694
Not allocated	-149	-162	-900
Beverages, total	1,745	1,063	11,223
<b>Operating profit before special items (EBIT - DKK million)</b>			
Northern & Western Europe	140	135	3,953
Eastern Europe	695	285	4,109
Asia	155	124	511
Not allocated	-169	-163	-968
Beverages, total	821	381	7,605
<b>Operating profit margin (%)</b>			
Northern & Western Europe	1.9	2.0	10.6
Eastern Europe	20.1	14.4	21.5
Asia	14.4	15.3	14.4
Not allocated	...	...	...
Beverages, total	7.0	4.0	12.7

## NOTE 2

### Segment reporting by activity

DKK million	Q1 2009			Q1 2008		
	Beverages	Other activities	Total	Beverages	Other activities	Total
Net revenue	11,786	-	11,786	9,436	-	9,436
Operating profit before special items	821	-33	788	381	7	388
Special items, net	-107	-	-107	-37	-	-37
Financial items, net	-915	11	-904	-408	-62	-470
Profit before tax	-201	-22	-223	-64	-55	-119
Corporation tax	59	6	65	15	17	32
Consolidated profit	-142	-16	-158	-49	-38	-87
Attributable to:						
Minority interests	54	-	54	41	1	42
Shareholders in Carlsberg A/S	-196	-16	-212	-90	-39	-129

DKK million	2008		
	Beverages	Other activities	Total
Net revenue	59,944	-	59,944
Operating profit before special items	7,605	374	7,979
Special items, net	-1,641	-	-1,641
Financial items, net	-3,455	-1	-3,456
Profit before tax	2,509	373	2,882
Corporation tax	395	-71	324
Consolidated profit	2,904	302	3,206
Attributable to:			
Minority interests	574	1	575
Shareholders in Carlsberg A/S	2,330	301	2,631

## NOTE 3

### Segment reporting by quarter

DKK million	Q2 2007	Q3 2007	Q4 2007	Q1 2008	Q2 2008	Q3 2008	Q4 2008	Q1 2009
<b>Net revenue</b>								
Northern and Western Europe	9,041	8,624	7,988	6,633	10,776	10,804	8,915	7,200
Eastern Europe	2,830	3,069	2,066	1,972	5,888	6,661	4,616	3,466
Asia	727	746	709	811	828	932	984	1,074
Not allocated	41	-9	55	20	49	46	9	46
<b>Beverages, total</b>	<b>12,639</b>	<b>12,430</b>	<b>10,818</b>	<b>9,436</b>	<b>17,541</b>	<b>18,443</b>	<b>14,524</b>	<b>11,786</b>
Other activities	-	-	-	-	-	-	-	-
<b>Total</b>	<b>12,639</b>	<b>12,430</b>	<b>10,818</b>	<b>9,436</b>	<b>17,541</b>	<b>18,443</b>	<b>14,524</b>	<b>11,786</b>
<b>Operating profit before special items</b>								
Northern and Western Europe	1,231	1,179	731	135	1,570	1,401	847	140
Eastern Europe	696	806	345	285	1,388	1,637	799	695
Asia	94	107	76	124	117	145	125	155
Not allocated	-211	-138	-318	-163	-199	-243	-363	-169
<b>Beverages, total</b>	<b>1,810</b>	<b>1,954</b>	<b>834</b>	<b>381</b>	<b>2,876</b>	<b>2,940</b>	<b>1,408</b>	<b>821</b>
Other activities	44	124	94	7	274	114	-21	-33
<b>Total</b>	<b>1,854</b>	<b>2,078</b>	<b>928</b>	<b>388</b>	<b>3,150</b>	<b>3,054</b>	<b>1,387</b>	<b>788</b>
Special items, net	-111	-42	-243	-37	-91	-169	-1,344	-107
Financial items, net	-243	-277	-428	-470	-812	-893	-1,281	-904
Profit before tax	1,500	1,759	257	-119	2,247	1,992	-1,238	-223
Corporation tax	-372	-461	-173	32	-659	-583	1,534	65
<b>Consolidated profit</b>	<b>1,128</b>	<b>1,298</b>	<b>84</b>	<b>-87</b>	<b>1,588</b>	<b>1,409</b>	<b>296</b>	<b>-158</b>
<b>Attributable to:</b>								
Minority interests	91	120	47	42	173	188	172	54
Shareholders in Carlsberg A/S	1,037	1,178	37	-129	1,415	1,221	124	-212

## NOTE 4

### Special items

DKK million	3 mths 2009	3 mths 2008	2008
Impairment of Leeds Brewery, Carlsberg UK	-	-	-197
Impairment of Braunschweig Brewery, Carlsberg Deutschland	-	-	-135
Loss on disposal of Türk Tuborg	-	-	-232
Provision for onerous malt contracts	-	-	-245
Relocation costs, termination benefits and impairment of non-current assets in connection with new production structure in Denmark	-21	-5	-19
Termination benefits and impairment of non-current assets in connection with new production structure at Sinebrychoff, Finland	-	-	-30
Termination benefits etc. in connection with Operational Excellence programmes	-	-	-150
Termination benefits and expenses, transfer of activities to Accounting Shared Service Center in Poland	-	-5	-16
Restructuring, Carlsberg UK	-17	-	-
Restructuring, Carlsberg Italia	-11	-10	-93
Restructuring, Brasseries Kronenbourg, France	-8	-	-291
Restructuring, Ringnes, Norway	-	-9	-26
Other restructuring costs etc., other entities	-33	-8	-138
Integration costs related to certain activities acquired from S&N	-17	-	-69
<b>Special items, net</b>	<b>-107</b>	<b>-37</b>	<b>-1,641</b>

NOTE 5 (PAGE 1 OF 2)

Debt and credit facilities

DKK million	31 Mar. 2009
Non-current borrowings:	
Issued bonds	3,585
Bank borrowings	39,174
Mortgages	1,987
Lease liabilities	25
Other non-current borrowings	606
<b>Total</b>	<b>45,377</b>
Current borrowings:	
Issued bonds	2,500
Mortgages	403
Bank borrowings	1,912
Lease liabilities	17
Other current borrowings	135
<b>Total</b>	<b>4,967</b>
<b>Total non-current and current borrowings</b>	<b>50,344</b>
<b>Cash and cash equivalents</b>	<b>-3,034</b>
<b>Net financial debt</b>	<b>47,310</b>
<b>Other interest bearing assets</b>	<b>-1,471</b>
<b>Net interest bearing debt</b>	<b>45,839</b>

All borrowings are measured at amortised cost. However, fixed-rate borrowings swapped to floating rates are measured at fair value. The carrying amount of these borrowings is DKK 365m.

## NOTE 5 (PAGE 2 OF 2)

### Debt and credit facilities

DKK million						
Time to maturity for non-current borrowings:						31 March 2009
	1-2 years	2-3 years	3-4 years	4-5 years	> 5 years	Total
Issued bonds	-	1,984	1,601	-	-	3,585
Bank borrowings	15,792	824	21,813	-	745	39,174
Mortgages*	-	-	-	-	1,987	1,987
Other non-current borrowings	626	-	-	5	-	631
<b>Total</b>	<b>16,418</b>	<b>2,808</b>	<b>23,414</b>	<b>5</b>	<b>2,732</b>	<b>45,377</b>

Interest risk DKK Million	Net financial Debt *	Interest*		31 March 2009	
		Floating	Fixed	Floating %	Fixed %
EUR	35,020	13,415	21,605	38%	62%
DKK	3,552	3,181	371	90%	10%
PLN	1,709	1,709	-	100%	0%
USD	1,550	1,121	429	72%	28%
CHF	1,893	1,893	-	100%	0%
Other currencies	3,586	-	3,586	0%	100%
<b>Total</b>	<b>47,310</b>	<b>21,319</b>	<b>25,991</b>	<b>45%</b>	<b>55%</b>

\* After swaps

Committed credit facilities*	
DKK million	31 Mar. 2009
Less than 1 year	4,967
1 to 2 years	18,851
2 to 3 years	3,598
3 to 4 years	26,504
4 to 5 years	149
More than 5 years	3,238
<b>Total</b>	<b>57,307</b>
Short term	4,967
Long term	52,340

\* Defined as short term borrowings and long term committed credit facilities



## NOTE 6

### Net interest bearing debt

DKK million	Q1 2009	Q1 2008	2008
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Net interest-bearing debt is calculated as follows:

Non-current borrowings	45,377	22,086	43,230
Current borrowings	4,967	4,390	5,291
Gross interest-bearing debt	50,344	26,476	48,521
Cash and cash equivalents	-3,034	-2,239	-2,857
Loans to associates	-3	-717	-6
On-trade loans	-2,300	-1,577	-2,278
less non-interest-bearing portion	1,460	781	1,403
Other receivables	-2,016	-1,027	-2,032
less non-interest-bearing portion	1,388	955	1,405
Net interest-bearing debt	45,839	22,652	44,156

Changes in net interest-bearing debt:

Net interest-bearing debt at beginning of period	44,156	19,726	19,726
Cash flow from operating activities	233	688	-7,812
Cash flow from investing activities	846	2,096	57,153
Dividend to shareholders and minority interests	536	453	723
Acquisition of minority interests	54	70	299
Acquisition/disposal of treasury shares	-	-7	-2
Acquisition of entities, net	-	1	4,015
Capital increase	-	-	-29,938
Change in interest-bearing lending	55	-321	140
Effects of currency translation	-22	-386	-226
Other	-19	332	78
Total change	1,683	2,926	24,430
Net interest-bearing end of period	45,839	22,652	44,156

## NOTE 7

### **Acquisition of entities**

The purchase price allocation of fair value on assets, liabilities and contingent liabilities in the acquisition of part of the activities in S&N and of Baku-Castel Brewery which were not completed at 31 December 2008 is still not completed as at 31 March 2009. Further adjustments are expected for both acquisitions and will be recognised within the 12 month period relating to each of the acquisitions. Besides, the purchase price of part of the activities in S&N will be adjusted in accordance with the Consortium Agreement