

REGISTRATION FORM

Name: _____

Address: _____

Country: _____

VP-reference no.: _____

Carlsberg A/S' Annual General Meeting,
Monday, 16 March 2026 at 4.00 p.m. CET
at Glyptoteket
Dantes Plads 7
DK- 1556 Copenhagen V

ORDER ADMISSION CARD

Please order your admission card on Investor Relations » Shareholders » Investor Portal « Carlsberg Group or <https://www.euronext.com/cph-agm> no later than Thursday, 12 March 2026, or tick the relevant box(es) and send this registration form by letter to Euronext Securities, Nicolai Eigtveds Gade 8, DK- 1402 Copenhagen K, or by e-mail to CPH-investor@euronext.com, so that it is received by Euronext Securities no later than Thursday, 12 March 2026. The admission card can be picked up on the day if you do not wish to receive it to your e-mail.

- I wish to attend the Annual General Meeting and hereby order an admission card to be picked up at the entrance on the day.
- Please also issue an admission card for my advisor/accompanying person:

Name of advisor/accompanying person
(BLOCK LETTERS)

If you are unable to attend and wish to grant a proxy or to vote by post, please refer to the notice for further information.